



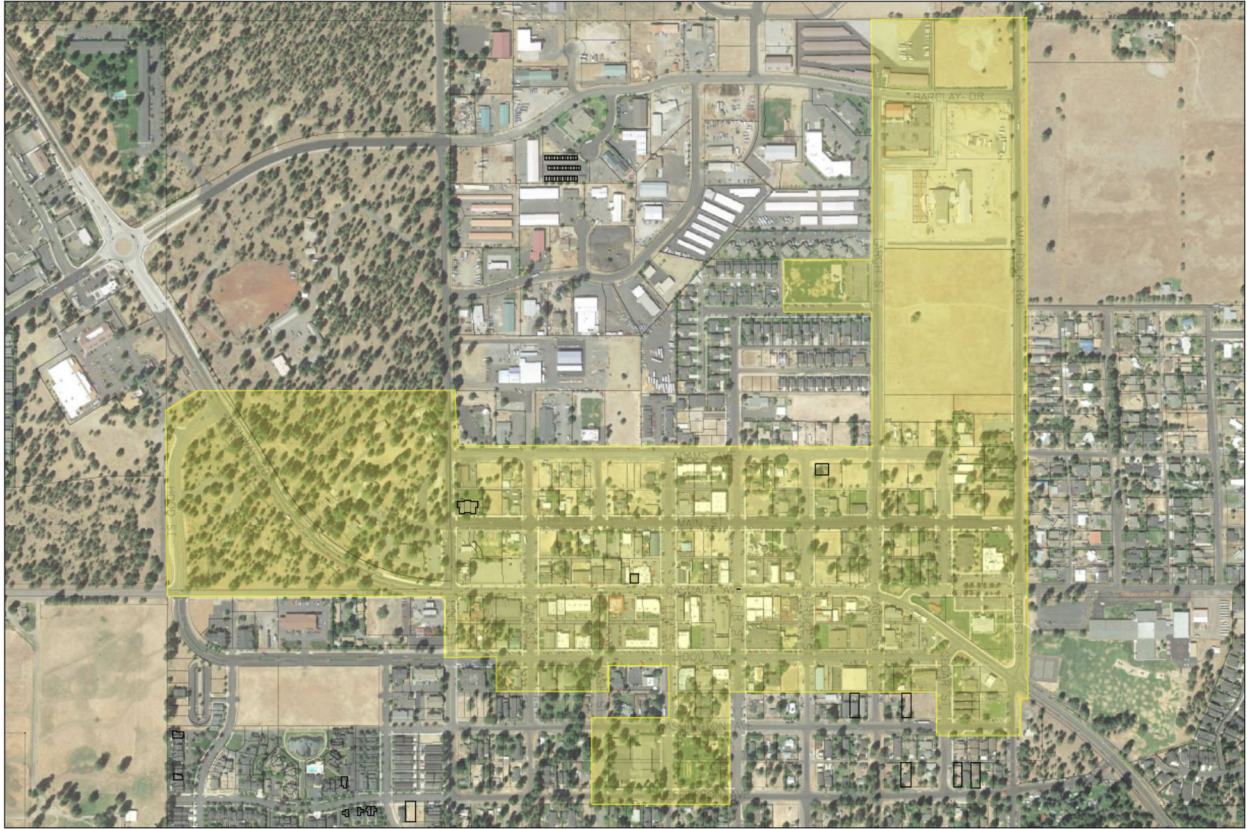
SISTERS URBAN RENEWAL AGENCY

**Annual Report
For the Fiscal Year Ended June 30, 2020**

This report fulfills the requirements, as prescribed in ORS.457.460, for the filing of an annual report detailing the financial activity of an urban renewal area established in Oregon.

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City of Sisters Urban Renewal District



Agency History

The Sisters Urban Renewal Agency (URA) was established in 2003 and is a legally separate entity from the City of Sisters. The Sisters City Council serves as the Board of Directors for the URA and is financially accountable for its operations. The URA has one Urban Renewal District covering much of the Sisters' downtown commercial district (the Sisters Downtown Urban Renewal Plan.) In accordance with Oregon budget law, the URA prepares its own budget, and the Board of Directors approves its annual appropriations.

Urban renewal agencies are designed to borrow money and make expenditures for community development and implementation of the urban renewal plan. Increased property tax values that occur with development generate incremental tax revenue, which is used to repay debt and implement the plan.

The Sisters Downtown Urban Renewal Plan is intended to promote the development of downtown as the commercial and cultural center of the Sisters community. The Plan identifies a number of projects to improve sidewalks, streetscape, building and other physical improvements as specified in the plan. It will also assist property owners in the rehabilitation, development or redevelopment of their properties.

Assessed Value Information

When an urban renewal district is first created, the assessed value within the district boundaries is established as the "frozen base". If the urban renewal efforts are successful, the value of the district will grow above the frozen base amount. That increase is called the "incremental" or "excess" value. Overlapping jurisdictions (schools, general governments, bonds) continue to receive property tax revenue on the frozen base while the urban renewal agency receives property tax revenue related to the incremental value. This is called the "division of tax" method of raising revenue in an urban renewal district.

Downtown Urban Renewal Plan

Strengthen Downtown Sisters' Role as the Heart of the Community

- Expand the range of commercial services in downtown Sisters.
- Promote the development of civic and cultural facilities.
- Assist in improvement and redevelopment and/or reuse of existing public buildings to expand the range of civic, commercial and residential services.

Improve Vehicular and Pedestrian Circulation Through and Within the Downtown to Accommodate Through Traffic and Downtown Patrons.

- Provide an alternative (to Cascade Avenue) route for through traffic, especially trucks and recreational vehicles, that relieves downtown congestion.
- Use the alley system downtown for pedestrian and bicycle circulation, as well as to connect existing informal pedestrian ways.

Promote a Mix of Commercial and Residential Uses Oriented to Pedestrians.

- Develop a year round pedestrian environment that encourages use and patronage of downtown businesses.

- Provide professional and technical expertise to assist property owners in maximizing the benefits of pedestrian circulation.
- Provide on-street and off-street parking locations that make pedestrian circulation safe and convenient.
- Promote development of housing units above commercial space to enhance the range of housing opportunities and create more downtown activity.

Enhance the Pedestrian Environment of Streets and In Public Parks, A Town Square and Public Gathering Places.

- Develop a consistent system of streetscape improvements that create a continuous pedestrian environment throughout the downtown.
- Develop a town square, parks and other public gathering spaces that provide pedestrian destinations and accommodate public events.
- Use roadway paving material and design in conjunction with a town square to create a public “living room” in the heart of downtown.

Promote High Quality Design and Development Compatible with the Sisters Western Frontier Architectural Theme.

- Make available professional and technical expertise to help property and business owners achieve design objectives.
- Provide financial assistance for rehabilitation, development or redevelopment in order to promote design that incorporates and enhances the Western Frontier Architectural Theme.

Encourage Intensive Development of Downtown Properties.

- Provide public parking facilities to reduce the need for private on-site parking.
- Assist in ongoing review of on-site parking requirements. Design streetscape improvements to reduce the need for private on-site pedestrian space.

Promote Employment Uses to Generate Year-Round Jobs.

- Work with state, regional and county economic development staff to attract appropriate light manufacturing uses that are commercial in nature to downtown Sisters.
- Assist in ongoing review of land use regulations to encourage employment uses appropriate for downtown Sisters.

Projects and Objectives Completed in the Last Fiscal Year

- Develop an Urban Renewal Agency long-term strategy
- Build fundamental institutional knowledge among staff

Active Projects

- Create new opportunities (programs) for URA to further its goals and objectives
- Create a matrix to evaluate vacant land for strategic property acquisition

Financial Reporting

An annual audit is conducted each year. In addition, pursuant to ORS 457.460, a detailed accounting of the financial activity specifically related to the urban renewal area is required to be reported on an annual basis. The following sections respond to the requirements of this statute.

Tax Revenue Received

ORS 457.460 (a)

For FY 2019/20, the Deschutes County Assessor levied \$300,915 for Sisters URA. At year's end, the amount received within the fiscal year (from current year tax revenue) was \$289,363. Additional revenue was received from past due taxes not collected in prior years, and interest earnings.

Expenditures

ORS 457.460 (b)

Year-end expenditures for FY 2019/20 are shown in Table 1 (Capital Projects Fund) and Table 2 (Debt Service Fund).

Table 1. Capital Projects Fund – FY 2019/20 Expenditures

Budget Categories	Expenditures
Materials and Services	15,626
Capital Outlay	2,100
Total Capital Projects Fund Expenditures	17,726

Table 2. Debt Service Fund – FY 2019/20 Expenditures

Budget Categories	Expenditures
Principal	141,550
Interest	15,721
Total Debt Service Fund Expenditures	157,271

Estimated Revenues for Current Fiscal Year (FY 2019/20)*ORS 457.460 (c)*

The estimated tax revenues budgeted for FY 2019/20 are \$275,000, of which \$5,000 is anticipated to come from past due taxes levied in prior years. An additional \$2,000 in interest earnings is also estimated.

Adopted Budget for Current Fiscal Year (FY 2019/20)*ORS 457.460 (d)*

The adopted budget for FY 2019/20 estimates tax revenue and other financial resources to be received, as well as expenditures planned for projects, administration, and repayment of debt, as shown in the Capital Projects Fund (Table 3) and the Debt Service Fund (Table 4) below:

Table 3. Capital Projects Fund – FY 2019/20 Adopted Budget

Budget Categories	Budget
Revenue	
Beginning Fund Balance	102,219
Revenue - Interest	2,000
Total Resources	104,219
Expenditures	
Operating Contingencies	43,592
Materials and Services	60,627
Capital Outlay	-
Total Requirements	104,219

Table 4. Debt Service Fund – FY 2019/20 Adopted Budget

Budget Categories	Budget
Revenue	
Beginning Fund Balance	318,575
Revenue - Taxes and Interest	277,000
Total Resources	595,575
Expenditures	
Reserve for Future Expenditures	438,304
Debt Service	157,271
Total Requirements	595,575

Maximum Indebtedness

ORS 457.460 (e)

The maximum indebtedness incurred through FY 2019/20 for the Urban Renewal Agency can be found in Table 5, below.

Maximum Indebtedness		
Adopted 2003	\$	9,889,199
FY 07/08	(700,000)	East Cascade Improvements
FY 09/10	(100,000)	Hood & Elm/Ash Improvements
FY 12/13	(72,279)	Main, Pine, Larch Bike/Ped Path
	(3,450)	Village Green Parking-Engineering
FY 13/14	(140,777)	Fir Street Improvements
	(229,000)	Façade Grants
	(217,678)	Fir Street Park
	(263,148)	Cascade Avenue Improvements
	(13,000)	Community Amphitheater Design
FY 14/15	(30,000)	Small Projects Improvement Grants
	(100,000)	Small Business Improvement Grants
	(131,375)	Village Green Restrooms
	(120,000)	Village Green Parking
	(30,000)	Chamber Building ADA/Landscaping
FY 18/19	<u>(65,724)</u>	Adams Avenue Streetscape Design
Balance Available	\$	<u>7,672,768</u>

Impact on Taxing Districts*ORS 457.460 (f)*

Urban renewal agencies do not create an additional tax. Instead, during the agency's lifespan, overlapping taxing districts "forego" a percent of their permanent rate. Once the urban renewal area is terminated, the taxing jurisdictions receive their full permanent rate. For the majority of taxing districts this impact is less than 1% of their permanent rate levy. The greatest impact is on the City of Sisters, at 4.61% of its permanent rate.

An analysis of the tax collection impact on the permanent rate of other tax districts is as follows:

Table 5. Impact on Taxing Districts FY 2019/20

Taxing District	FY 2019/20 Forgone Revenue	FY 2019/20 Permanent Rate Levy	% of Permanent Rate Levy
Deschutes County	25,325	31,484,039	0.08%
County Library	11,413	14,051,486	0.08%
Countywide Law Enforcement	22,448	27,591,516	0.08%
County Extension/4H	424	574,326	0.07%
9-1-1	7,498	9,244,903	0.08%
City of Sisters	54,942	1,190,976	4.61%
Sisters/Camp Sherman Fire District	53,513	2,619,224	2.04%
Sisters Park & Recreation District	4,575	324,976	1.41%
School District #6	85,266	8,960,041	0.95%
School #6 Bond 2001	20,656	2,174,204	0.95%
High Desert ESD	1,981	2,448,188	0.08%
C.O.C.C.	12,875	15,753,035	0.08%
Total	300,915	116,416,914	0.26%

Source: Deschutes County 2019-20 Summary of Assessment and Tax Roll